# Society of American Archivists SAA Foundation Board of Directors Meeting June 27, 2024 <br> Virtual 

Governance Working Group: Final Report on Comprehensive Revision of SAA Foundation Bylaws<br>(Prepared by: Bob Clark, Executive Committee Member)

## BACKGROUND

At the May 2024 meeting of the SAA Foundation Board, the Board had an extensive discussion of the Governance Working Group's draft comprehensive revision Foundation's current Bylaws. During the discussion, the overall approach and content of the revisions was generally determined to be acceptable, with requests for a small number of additional modifications prior to a final discussion and vote on adopting the revised Bylaws.

Additionally, the Board voted to dissolve the Governance Working Group, its fulfillment of its original charge having been substantially completed, including the submission of draft revisions of the Bylaws.

This report is submitted by Bob Clark, as both the Executive Committee member on the SAA Foundation Board and as the former chair of the dissolved Governance Working Group.

## DISCUSSION

Consistent with the discussion held at the May 2024 meeting of the SAA Foundation Board, the comprehensive revision of the SAA Foundation Bylaws is attached as Appendix A. Revisions made to the version submitted in May 2024 are indicated in track changes for easy review.

One of the questions raised during the May 2024 Board meeting was whether Illinois Not For Profit Corporation Law permits attendance at Board meetings by remote means. This question was posed because the comprehensive revision privileges virtual/remote attendance over in-person attendance. The answer to this question is that yes, Illinois law permits remote attendance at meetings. This authorization is found in the following section of 805 ILCS 105 (relevant subsection highlighted in gray)
(805 ILCS 105/108.15) (from Ch. 32, par.
108.15)

Sec. 108.15. Quorum of directors. (a) Unless otherwise provided in the articles of incorporation or the bylaws, a majority of the directors then in office shall constitute a quorum; provided, that in no event shall a quorum consist of less than one-third of the directors then in office.
(b) The act of the majority of the directors present at a meeting at which a quorum is present shall be the act of the board of directors, unless the act of a greater number is required by the articles of incorporation or the bylaws.
(c) Unless specifically prohibited by the articles of incorporation or bylaws, directors or nondirector committee members may participate in and act at any meeting of such board or committee through the use of a conference telephone or other communications equipment by means of which all persons participating in the meeting can communicate with each other. Participation in such meeting shall constitute attendance and presence in person at the meeting of the person or persons so participating.

The other changes requested by the Board at the May 2024 meeting and indicated in track changes in Appendix A are as follows:

Throughout: Mentions of Executive Director of the Society or the Corporation (Foundation) have been replaced with Chief Executive Officer. I also rooted out any remaining vestiges of in-person meetings.

Section 5.2: Number [Directors]. Added definitional subsections that define the two classes of directors: Society Director and Elected Directors. Made some minor linguistic revisions throughout the document to take advantage of these definitions.

Section 6.1: Number [Officers]. Clarifies that only Elected Directors are eligible to serve as President and Vice President. Clearly states that Society Directors are not eligible to serve in elected office.

Section 6.2: Election, Terms of Office, and Limitations. Allows for a one-year suspension of the limitation on serving more than two successive terms as P or VP for extraordinary circumstance by $2 / 3$ vote of the Board. Also makes mild rearrangement of other provisions in this paragraph for easier reading.

RECOMMENDATION: Review and recommend to SAA Council (as SAA Foundation's sole corporate member) that it approves the final comprehensive revised Bylaws of the SAA Foundation. Following a discussion of these last proposed revisions and any real time editing during discussion, the Board should approve the comprehensive revision of the Bylaws so that the revised Bylaws can undergo legal review and be recommended to SAA Council for adoption.

Impact on Strategic Priorities: The proposed recommendations will assist the SAA Foundation in achieving its Strategic Goal by strengthening the Foundation's governance and infrastructure. (SAA Foundation Strategic Goal 3).

Fiscal Impact: The proposed recommendations have no adverse fiscal impact on the Foundation or SAA, other than the expense of legal review.

## Appendix A

# COMPREHENSIVE REVISION 

of the

## BYLAWS of THE SOCIETY OF AMERICAN ARCHIVISTS FOUNDATION

## ARTICLE I: CORPORATION

Section 1.1 Corporate Name. The name of the corporation shall be The Society of American Archivists Foundation, an Illinois not-for-profit corporation (the "Corporation") formed under the Illinois General Not For Profit Corporation Act of 1986 (805 ILCS 105/) (the "Act").

Section 1.2 Corporate Purpose. The purposes for which the Corporation is organized are exclusively charitable and educational within the meaning of Section 501(c)(3) of the Internal Revenue Code of 1986, as amended (or the corresponding provision of any future United States Internal Revenue Law) (the "Code"), including specifically to promote and support the charitable and educational initiatives of The Society of American Archivists, a nonprofit corporation organized under the laws of the District of Columbia and recognized as described in Code Section 501(c)(6) (referred to herein as the "Society"). To the extent consistent with its status as an organization described in Code Section 501(c)(3), the Corporation shall operate to support and benefit the Society and the achievement of any charitable and educational purposes thereof, with the intention that the Corporation shall be classified as other than a private foundation pursuant to Code Section 509(a)(3).

Section 1.3 Limitations. Notwithstanding any other provision of these Bylaws:
1.3.1 No part of the net earnings of the Corporation shall inure to the benefit of, or be distributable to, its Directors, officers, or other person, except that the Corporation shall be authorized and empowered to pay reasonable compensation for services rendered and to make payments and distributions in furtherance of the purposes set forth herein;
1.3.2 No substantial part of the activities of the Corporation shall be the carrying on of propaganda, or otherwise attempting to influence legislation, and the Corporation shall not participate in, or intervene in (including the publishing or distribution of statements) any political campaign on behalf of or in opposition to any candidate for public office; and
1.3.3 Notwithstanding any other provisions of these Bylaws, the Corporation shall not carry on any activities not permitted to be carried on (a) by a corporation exempt from federal income tax under Section 501(c)(3) of the Code or (b) by a corporation, contributions to which are deductible under Section 170(c)(2) of the Code.

Section 1.4 Corporate Dissolution. In the event of the dissolution of the Corporation, the Society, after paying or making provision for the payment of all of the liabilities of the Corporation, shall cause the remaining assets of the Corporation to be distributed to one or more organizations organized and operated for charitable and/or educational purposes consistent with those of the Corporation, provided that any and all such organizations must be described in Section 501(c)(3) of the Code. Any such assets not so disposed of shall be disposed of by a court of competent jurisdiction of the county in which the principal office of the Corporation is then located, exclusively for such purposes or to such organization or organizations, as said court shall determine, which are organized and operated exclusively for such purposes.

## ARTICLE II: OFFICES

Section 2.1 Registered Office. The Corporation shall continuously maintain a registered office in the State of Illinois which may, but need not be, the same as its place of business, and a registered agent whose business office is identical with such registered office.

Section 2.2 Other Offices. The Corporation may also have offices at such other places both within and without the State of Illinois as the Board of Directors may from time to time determine or as the business of the Corporation may require.

## ARTICLE III: SHARES AND DIVIDENDS

The Corporation shall not have or issue shares. No dividend shall be paid and no part of the money, property or other assets of the Corporation shall be distributed to its Directors or officers; provided, however, that the Corporation may pay compensation in a reasonable amount to the officers or Directors for services rendered and may make distributions pursuant to Section 109.10 of the Act or upon dissolution or final liquidation as permitted by Article Nine of the Act.

## ARTICLE IV: MEMBER

Section 4.1 Sole Member. The Corporation shall have one member, which shall be The Society of American Archivists, a nonprofit corporation organized under the laws of the District of Columbia (the "Society"). The Society shall have the authority to:
4.1.1 Elect and remove members of the Corporation's Board of Directors, as provided in Article V below.
4.1.2 Appoint and remove the Corporation's Executive DirectorChief Executive Officer, as provided in Article VII below.
4.1.3 Approve any and all amendments or restatements of the Corporation's Articles of Incorporation and these Bylaws.

Unless specifically addressed herein, all other authority over the Corporation and its activities and assets shall reside in the Corporation's Board of Directors.

Section 4.2 Action by the Society. The Society shall act by executing and delivering to the President of the Corporation a written instrument or instruments (including, by way of example, minutes of the Board of Directors of the Society) setting forth the action taken and the applicable corporate authorizations or directions from the Society. The action of the Society shall be deemed to have been taken on the dates the written instruments bear unless the instruments provide otherwise.

## ARTICLE V: DIRECTORS

Section 5.1 General Powers and Qualification. Except as provided in Article 4, the business and affairs of the Corporation shall be managed by or under the direction of its Board of Directors. The Board of Directors shall determine compliance with the Corporation's stated purposes and shall have the power and authority to do and perform all acts or functions not inconsistent with these Bylaws or the Corporation's Articles of Incorporation. Directors need not be residents of the State of Illinois.

## Section 5.2 Number.

5.2.1 The Board of Directors shall consist of not fewer than eleven (11) and not more than sixteen (16) voting Directors,, including the four individuals concurrently comprising the Executive Committee of the Society plus the immediate past president of the Society who shall all serve on the Board with equal vote to other members duly nominated and elected under these Bylaws. There shall be two classes of voting Directors, as follows:
> 5.2.1.1 "Society Directors" shall consist of the four (4) individuals concurrently comprising the executive committee of the Society plus the immediate past president of the Society who shall all serve on the Board with equal vote to other members duly nominated and elected under these Bylaws.
5.2.1.2 "Elected Directors" shall consist of individuals elected to their positions under Section 5.3.2 of these Bylaws. At all times, the Elected Directors shall outnumber the Society Directors by at least one (1).
5.2.2 In addition to the foregoing voting Directors, the Board also shall include the following individuals on an ex officio, non-voting basis: (i) the Executive DirectorChief Executive Officer of the Society, (ii) the director of finance and administration of the Society, and (iii) the Executive DirectorChief Executive Officer of the Corporation, if such position is filled by an individual other than the foregoing Exeeutive DirectorChief Executive Officer of the Society.
5.2.3 In addition to the foregoing voting and nonvoting Directors, the Board may, from time to time and in order to advance the mission and goals of the Corporation, authorize the creation and selection of up to three additional ex officio Board members, with vote, in addition to the number of Directors required pursuant to Section 5.2.1. Such authorization may be revoked at any time by the Board.

## Section 5.3 Election and Tenure.

5.3.1 Society Directors who hold their Board positions as a result of their positions in relation to the Society (i.e., as members of the executive committee of the Society or as the immediate past president of the Society) shall serve for so long as they continue to hold their respective positions in relation to the Society. Accordingly, the terms of their service as Directors generally shall commence as of the close of the annual membership meeting of the Society (in August) and shall continue through the close of the annual membership meeting of the Society in the year during which their service on the Society's executive committee or as its immediate past president, as applicable, ends.
5.3.2 Elected Directors not holding their Board positions as a result of their positions in relation to the Society as described in Section 5.3.1 shall be elected by the Society at the spring meeting of the Society, based on a slate of nominees developed by the Corporation's Governance Committee. The terms of Directors shall commence as of the end of the Annual Meeting of the Society and shall continue for a period of three (3) years thereafter, expiring immediately following the end of the Corporation's meeting in July or August. Terms of Directors shall be staggered such that approximately one-third (1/3) of the Directors' terms expire each year. Directors elected under this section may serve an unlimited number of nonconsecutive terms in office. However, Directors serving two consecutive terms in office are ineligible to run for additional terms unless they vacate their Board position for at least one term. Directors rendered ineligible to run under this provision may still otherwise serve the Corporation through Committee membership or other forms of service.
5.3.3 Ex officio, nonvoting, Directors as determined in Section 5.2.2 shall serve for so long as they hold their designated positions.
5.3.4 Ex officio, with vote, Board members as authorized in Section 5.2.3 shall serve for no less than one year and no more than two years, as determined by the Board when creating such Board positions.

Section 5.4 Resignation. A Director may resign at any time by written notice to the President of the Corporation or to the Society. Such resignation shall be effective on the date it is received or, if later, the effective date specified therein. A Director who holds their seat as a result of their position with the Society and who ceases to serve on the executive committee of the Society or who ceases to be the immediate past president of the Society, as applicable, shall be deemed to have concurrently resigned from the Corporation's Board of Directors.

Section 5.5 Removal. A Director elected to the Board under Section 5.3.2 may be removed at any time, with or without cause, upon the affirmative vote of at least two-thirds (2/3) of the
remaining Directors then serving. Alternatively, an elected Director may be removed at any time, with cause, by the Society.

Section 5.6 Quorum of Directors. A quorum for the transaction of business at any meeting of the Board of Directors shall require the presence in person or through digital or telephonic means of at least a majority of the Society Directors holding their positions as a result of their position with the Society and at least a majority of the Elected Directors. If less than a majority is present at a meeting, a majority of the Directors present may adjourn the meeting at any time without further notice, unless otherwise required by law. Participation and presence atim a meeting by digital or electronic means shall be equivalent to attendance and presence in person. at the meeting of the person or persons so participating.

Section 5.7 Manner of Acting. The act of a majority of those Directors who are present in person-at a meeting at which a quorum exists shall be the act of the Board of Directors, unless the act of a greater number is required by the Act or these Bylaws.

Section 5.8 Vacancies. Any vacancy occurring in the Board of Directors or any directorship to be filled by reason of an increase in the number of Directors shall be filled pursuant to the process set forth in Section 5.3 above. A Director elected to fill a vacancy shall hold office for the duration of the term vacated.

Section 5.9 Annual Meeting. The Annual Meeting of the Board of Directors for the transaction of business shall be held each year as determined by the Board. The Board of Directors may provide, by resolution, the place, date and hour for the holding of additional regular meetings of the Board of Directors, without other notice than such resolution.

Section 5.10 Special Meetings. Special meetings of the Board of Directors may be called by or at the request of the President or any two (2) Directors. The person or persons authorized to call special meetings of the Board of Directors may fix the day and time place for holding any special meeting of the Board of Directors called by them.

Section 5.11 Notice. Notice of any special meeting and of regular meetings shall be given at least two (2) days prior thereto by written notice delivered by electronic transmission to each Director at their contact information of record. Notice of any special meeting shall state the purpose or purposes for which the meeting is called and shall be given by or at the direction of the President or the Directors calling the special meeting. Notice of regular meetings (if any) shall be given by or at the direction of the President. Any such notice shall be deemed to be delivered upon transmission.

Section 5.12 Waiver of Notice. The members of the Board of Directors may waive written notice of the time, place and purpose of any meeting of the Board of Directors required by Section 5.11 of these Bylaws in writing, either before or after such meeting has been held. Attendance at any meeting, except for the sole purpose of objecting to the holding of such meeting, shall constitute waiver of notice of such meeting. Any action taken at a meeting of the Board of Directors for which notice was not given in accordance with such Section 5.11 shall be
considered invalid unless all Board members waive such notice in accordance with this Section 5.12.

Section 5.13 Presumption of Assent. A Director of the Corporation who has been present at a meeting of the Board of Directors at which action on any corporate matter is taken shall be conclusively presumed to have assented to the action taken, unless their dissent shall have been entered in the minutes of the meeting or unless they shall have filed their written dissent to such action with the President before the adjournment of the meeting, or shall have forwarded such dissent in writing to the President immediately after the adjournment of the meeting. No Director who voted in favor of any action may dissent from such action after adjournment of the meeting.

Section 5.14 Committees. The Board of Directors shall create three standing committees: a Finance Committee, a Governance Committee, and a Gift Acceptance Committee. Membership in the Finance Committee and in the Governance Committee shall be determined by the Board. Membership in the Gift Acceptance Committee shall be governed by the terms of a Gift Acceptance Policy as approved by the Board. The Board may create one (1) or more additional Board committees and appoint members of the Board and other persons (non-Board members) to serve on the committee or committees.
5.14.1 Appointment and Term. Except where otherwise specified, all committee chairs and committee members shall be appointed by, and shall serve at the pleasure of, the Board of Directors. Committee appointments shall be made annually, except as otherwise determined by the Board. There is no requirement that Board members rotate among the various Board committees. Board members may self-nominate to continue their service on assigned committees from year to year to ensure continuity of operations and to prevent knowledge loss. Similarly, non-board members may serve for up to two years on the committee to which they are appointed.
5.14.2 Non-Board Members on Committees. Every Board-created committee shall be composed of two or more Directors of the Board, and any number of non-Board members whose expertise or service on the committee would be useful as determined by the Board, provided that at all times the number of Board members constitutes a majority of those persons serving on the committee. A person need not be a member of the Society of American Archivists in order to serve on a committee as a non-Board member.
5.14.3 Meetings, Quorum and Action. A committee, by majority vote of its members, shall fix the time and place of meetings and the notice required therefore (if any). Reasonable notice of the meetings of any committee shall be given to the President, who shall have the right to attend and participate in the deliberations of the committee. The President or the committee chair may invite to any committee meeting such individuals as they may select who may be helpful to the deliberations of the committee. A majority of the members of each committee shall constitute a quorum for the transaction of business, and the act of a majority of those members of any committee who are present at a meeting at which a quorum exists shall be the action of the committee. Each committee shall record minutes of its deliberations, recommendations and
actions, which shall be reported to the full Board of Directors at its next regularly scheduled meeting.
5.14.4 Authority and Restrictions. All committees shall function in an advisory capacity in relation to the Board of Directors, and no committee shall have the authority to bind the Corporation or otherwise to act in the place of the Board.

Section 5.15 Informal Action by Directors. Any action required by the Act to be taken at a meeting of the Board of Directors of the Corporation, or any other action that may be taken at a meeting of the Board of Directors or a committee thereof, may be taken without a meeting if a consent in writing, setting forth the action so taken, shall be signed by all of the Directors entitled to vote with respect to the subject matter thereof, or by all members of such committee, as the case may be. For these purposes, a signature may be provided in either handwritten or electronic format. All signed counterparts shall, together, constitute one and the same unanimous consent, and shall be delivered to the President to be filed in the corporate records. The action taken shall be effective when all of the Directors or committee members (as the case may be) then in office have approved the consent, unless the consent specifies a different effective date. Any consent signed by all of the Directors or all of the committee members, as the case may be, shall have the same effect as a unanimous vote, and may be stated as such in any document filed with the Secretary of State under the Act.

## ARTICLE VI: OFFICERS

Section 6.1 Number. The officers of the Corporation shall consist of a President, Vice President, and Treasurer, along with such other officers as may be determined by the Board from time to time. The President and Vice President shall be elected by the Board of Directors from among the Elected Directors elected pursuant to Section 5.2.1. Society Directors are not eligible to hold the elective offices of President and Vice President. The Treasurer of the Society shall also serve as Treasurer of the Corporation.

Section 6.2 Election, and-Terms of Office, and Limitations. The President and Vice President of the Corporation shall be elected by the Board of Directors at the Annual Meeting of the Society. Elected officers shall take office as of the close of such Annual Meeting and shall serve a term of one (1) year, expiring as of the close of the Annual Meeting of the Society in the following year. Elected officers may serve an unlimited number of terms in office but may not serve in the same office for more than two successive terms without vacating the office for at least one term, unless such limitation on successive terms is suspended for one year for extraordinary circumstances by the affirmative vote of at least two-thirds vote of the Directors then serving. The Treasurer of the Corporation shall serve the three-year term consistent with the Treasurer's term of office as Treasurer of the Society. Election as an officer shall not of itself create contract rights.

Section 6.3 Resignation or Removal of Officers. An officer may resign at any time by written notice to the President of the Corporation or to the Society. Any officer elected or appointed by the Board of Directors may be removed by the Board of Directors whenever in its judgment the
best interests of the Corporation would be served thereby, but such removal shall be without prejudice to the contract rights, if any, of the person so removed.

Section 6.4 Vacancies; New Offices. A vacancy occurring in any office may be filled and new offices may be created and filled, at any time, by the Board of Directors.

Section 6.5 President. The President shall preside at all meetings of the Board of Directors; shall sign certificates, deeds, mortgages, bonds, contracts, or other instruments which the Board of Directors has authorized to be executed, or shall delegate such authority to their designee; shall vote on behalf of the Corporation, by proxy or otherwise, all securities which the Corporation is entitled to vote; and, in general, shall perform all duties as from time to time may be prescribed by the Board of Directors.

Section 6.7 Vice President. The Vice President shall assist the President in the discharge of their duties as the President may direct, and shall perform such other duties as from time to time may be assigned to them by the President or the Board of Directors. In the absence of the President, the Vice President shall perform the duties and exercise the authority of the President.

Section 6.8 Treasurer. The Treasurer shall oversee the prudent investment and management of the Corporation's properties, funds and assets, and shall ensure the making of periodic reports to the Board of Directors regarding the same. The Treasurer shall have such other duties as from time to time may be prescribed by the Board of Directors.

## ARTICLE VII: EXECUTIVE DIRECTORCHIEF EXECUTIVE OFFICER

The Society shall appoint an Executive DirectorChief Executive Officer to manage the day-today affairs of the Corporation. The Executive DirectorChief Executive Officer shall report to and serve as an ex officio, non-voting member of the Board of Directors, but shall so serve at the pleasure of the Society. The compensation of the Executive DirectorChief Executive Officer shall be paid by the Society. The Executive DirectorChief Executive Officer shall see that all notices are duly given in accordance with the provisions of these Bylaws or as required by law; shall ensure the keeping of minutes of meetings of the Board of Directors and committees thereof; and, in general, shall perform such other duties as from time to time may be prescribed by the Board of Directors or the Society.

## ARTICLE VIII: CONFLICTS OR DUALITY OF INTEREST

The Corporation's affirmative policy shall be to require that all actual or potential conflicts be disclosed promptly and fully to all necessary parties and to prohibit specified involvement in the affairs of the Corporation by persons having such conflicts. This policy shall apply to all members of the Board of Directors and corporate officers, agents and employees of the Corporation, including independent contractor providers of services and materials. The Board of Directors may from time to time establish such rules and regulations in furtherance of this policy as it considers appropriate. Each member of the Board of Directors and all officers, if not Board
members, shall sign an annual statement disclosing conflicts of interest; a summary of such disclosures promptly shall be provided to the Society.

## ARTICLE IX: INDEMNIFICATION

Section 9.1 Indemnification of Directors and Officers. The Corporation shall, to the fullest extent to which it is empowered to do so and in accordance with the procedures required by the Act or any other applicable laws as may from time to time be in effect, indemnify any person who was or is threatened to be made a party to any threatened, pending or completed action, suit or proceeding, whether civil, criminal, administrative or investigative, by reason of the fact that they are or were a director or officer of the Corporation, or is or was serving at the request of the Corporation as a Director or officer of another corporation, partnership, joint venture, trust or other enterprise, against all expenses, including attorneys' fees, judgments, fines and amounts incurred by them in connection with such action, suit or proceeding.

Section 9.2 Contract with the Corporation. The provisions of Section 9.1 of this Article shall be deemed to be a contract between the Corporation and each Director or officer who serves in any such capacity at any time while said Section 9.1 and the relevant provisions of the Act or other applicable laws, if any, are in effect, and any repeal or modification of any such law or of said Section 9.1 shall not affect any action, suit or proceeding theretofore existing or thereafter brought or threatened based in whole or in part upon any facts existing prior to such repeal or modification. The Corporation further agrees that in the event a person entitled to indemnification under Section 9.1 claims indemnification, the Corporation shall take all required action to bring about a prompt and good faith determination of such person's right to indemnification hereunder.

Section 9.3 Indemnification of Employees and Agents. Persons who are not covered by the foregoing provisions of this Article and who are or were employees or agents of the Corporation, or are or were serving at the request of the Corporation as employees or agents of another corporation, joint venture, partnership, trust or other enterprise, may be indemnified to the extent the Corporation is empowered to do so by the Act or any other applicable laws, when and as authorized at any time or from time to time by the Board of Directors in its sole discretion.

Section 9.4 Advance of Expenses. Expenses incurred in defending a civil or criminal action, suit or proceeding may be paid by the Corporation in advance of the final disposition of such action, suit or proceeding; provided, however, the Corporation shall advance such amounts only upon receipt of a written agreement by or on behalf of a Director or an officer to undertake to repay such amount, unless it shall ultimately be determined that they are entitled to be indemnified by the Corporation as authorized in this Article. The provisions of this Section shall apply to employees or agents when the Board of Directors has authorized such indemnification under the provision of Section 9.3 hereof.

Section 9.5 Other Rights of Indemnification. The indemnification provided or permitted by this Article shall not be deemed exclusive of any other rights to which those seeking indemnification may be entitled by law, agreement or otherwise, and shall continue as to a
person who ceased to be a Director, officer, employee, or agent and shall inure to the benefit of the heirs, executors and administrators of such person.

Section 9.6 Liability Insurance. The Corporation shall have the power to purchase and maintain, on behalf of any person who is or was a Director, officer, employee or agent of the Corporation or is or was serving at the request of the Corporation as a Director, officer, employee or agent of another corporation, partnership, joint venture, trust or other enterprise, insurance against any liability asserted against such person and incurred by such person in any such capacity, or arising out of such person's status as such, whether or not the Corporation would have the power to indemnify such person against such liability under the provisions of this Article.

## ARTICLE X: FISCAL MATTERS

Section 10.1 Fiscal Year. The fiscal year of the Corporation shall be fixed by resolution of the Board of Directors.

Section 10.2 Contracts. The Board of Directors may authorize any officer or officers, agent or agents, to enter into any contract or execute and deliver any instrument, in the name of and on behalf of the Corporation, and such authority may be general or confined to specific instances.

Section 10.3 Loans and Indebtedness. No loans shall be contracted on behalf of the Corporation and no evidences of indebtedness shall be issued in its name unless authorized by a resolution of the Board of Directors and approved by the Society. Such authority may be general or confined to specific instances.

Section 10.4 Loans to Directors and Officers. Except as permitted by the provisions of Section 9.4 of these Bylaws, no loan shall be made by the Corporation to any Director or officer unless such loan is in furtherance of the purpose of the Corporation and in the ordinary course of business of its affairs. The Directors who vote for or assent to any loan prohibited by this Section or prohibited by the terms and provisions of Section 108.80 of the Act shall be jointly and severally liable to the Corporation until repayment thereof.

Section 10.5 Checks, Drafts, Etc. All checks, drafts or other orders for the payment of money, notes or other evidences of indebtedness issued in the name of the Corporation shall be signed by the President or the Executive DirectorChief Executive Officer, or their respective designees.

Section 10.6 Deposits. All funds of the Corporation shall be deposited from time to time to the credit of the Corporation in such banks, trust companies or other depositories as the Board of Directors may select.

Section 10.7 Gifts. The Board of Directors may accept on behalf of the Corporation any contribution, gift, bequest or devise for the general or any special purposes of the Corporation.

## ARTICLE XI: GENERAL PROVISIONS

Section 11.1 Corporate Seal. The Corporation shall not have a corporate seal.
Section 11.2 Waiver of Notice. Whenever any notice is required to be given by law, by the Corporation's Articles of Incorporation or by the provisions of these Bylaws, a waiver thereof in writing, signed by the person or persons entitled to such notice, whether before or after the time stated therein, shall be deemed equivalent to the giving of such notice.

Section 11.3 Headings. Section or paragraph headings are inserted herein only for convenience of reference and shall not be considered in the construction of any provision hereof.

## ARTICLE XII: AMENDMENTS

These Bylaws may be amended by the Society of the Corporation, or by the Board of Directors of the Corporation with the approval of the Society.

Adopted by the Foundation Board of Directors and the SAA Council, May 2011.
Revised by action of the Foundation Board of Directors and the SAA Council, November 2014,November 2017, July 2023, November 2023, and 2024.

